

**CONSTITUTION**  
**of**  
**The John Rae Society**

**Incorporated: 2 December 2013**

**Revised: 27 August 2025**

**CONSTITUTION**  
of  
**The John Rae Society**

<b>CONTENTS</b>		
<b>GENERAL</b>	type of organisation, Scottish principal office, name, purposes, powers, liability, general structure	Clauses 1 - 11
<b>MEMBERS</b>	qualifications for membership, application, subscription, register of members, withdrawal, transfer, re- registration, expulsion	Clauses 12 - 27
<b>DECISION-MAKING BY THE MEMBERS</b>	members' meetings, power to request members' meeting, notice, procedure at members' meetings, voting at members' meetings, written resolutions, minutes	Clauses 28 – 67
<b>BOARD (CHARITY TRUSTEES)</b>	number, eligibility, election/ retiral/re-election, termination of office, register of charity trustees, office bearers, powers, general duties, code of conduct	Clauses 68 - 104
<b>DECISION-MAKING BY THE CHARITY TRUSTEES</b>	notice, procedure at board meetings, minutes	Clauses 105 – 132
<b>ADMINISTRATION</b>	sub-committees, operation of accounts, accounting records and annual accounts	Clauses 133 – 140
<b>MISCELLANEOUS</b>	Winding up, alterations to the constitution, interpretation	Clauses 141 – 146

## **GENERAL**

### **Type of organisation**

1. The organisation will be a Scottish Charitable Incorporated Organisation (SCIO).

### **Scottish principal office**

2. The principal office of the organisation will be in Scotland (and must remain in Scotland).

### **Name**

3. The name of the organisation is The John Rae Society.

### **Purposes**

4. The organisation's purposes are:
  - 4.1. To advance the education of the public in the life and achievements of John Rae as the discoverer of the final navigable link of the Northwest Passage and one of the greatest arctic explorers.
  - 4.2. To advance the arts, heritage, culture and science by:
    - 4.2.1. restoring, preserving and improving Hall of Clestrain (situated near Orphir, Orkney), the birthplace of John Rae, as a building of historic and architectural significance; and
    - 4.2.2. promoting the life and achievements of John Rae to foster friendship and understanding between members of the public, the people of Orkney, and those in Canada, particularly, but not exclusively, those areas associated with John Rae, through a broad range of activities.

### **Powers**

5. The organisation has power to do anything which is calculated to further its purposes or is conducive or incidental to doing so.
6. No part of the income or property of the organisation may be paid or transferred (directly or indirectly) to the members - either in the course of the organisation's existence or on dissolution - except where this is done in direct furtherance of the organisation's charitable purposes.
7. Clause 6 does not prevent the organisation making any payment which is permitted under clauses 98 to 102 (remuneration and expenses).

### **Liability of members**

8. The members of the organisation have no liability to pay any sums to help to meet the debts (or other liabilities) of the organisation if it is wound up; accordingly, if the organisation is unable to meet its debts, the members will not be held responsible.
9. The members and charity trustees have certain legal duties under the Charities and Trustee Investment (Scotland) Act 2005; and clause 8 does not exclude (or limit) any

personal liabilities they might incur if they are in breach of those duties or in breach of other legal obligations or duties that apply to them personally.

### **General structure**

10. The structure of the organisation consists of:
  - 10.1. the MEMBERS - who have the right to attend members' meetings (including Annual General Meetings) and have important powers under the constitution; in particular, the members elect people to serve on the board and take decisions on changes to the constitution itself;
  - 10.2. the HONORARY MEMBERS, nominated for exceptional services in the furtherance of the purposes of the organisation and approved at an Annual General Meeting ('AGM'), who shall retain the full rights of a member but for their lifetime shall be exempt from payment of an annual subscription;
  - 10.3. the BOARD - who hold regular meetings and generally control the activities of the organisation; for example, the board is responsible for monitoring and controlling the financial position of the organisation.
11. The people serving on the board are referred to in this constitution as CHARITY TRUSTEES.

### **MEMBERS**

#### **Qualifications for membership**

12. Membership is open to:
  - 12.1. Any individual aged 16 or over who has an interest in the life of John Rae and supports the purposes of this organisation.
  - 12.2. Any corporate body which supports the purposes of this organisation.
  - 12.3. Any individual who has been nominated for membership by an unincorporated body which supports the purposes of this organisation. No more than one individual nominated by each unincorporated body may be a member of the organisation at any given time.
13. Employees of the organisation are not eligible for membership; and a person who becomes an employee of the organisation after admission to membership will automatically cease to be a member.

#### **Application for membership**

14. Any person(s) or body who/which wishes to become a member must sign a written application for membership along with a remittance to meet the applicable annual membership subscription; in the case of a corporate body or an unincorporated association, the application must be signed by an appropriate officer of that body nominating him/her for membership; and the application will then be considered by the board at its next board meeting.

15. The board may, at its discretion, refuse to admit any person(s) or body to membership.
16. The board must notify each applicant promptly (in writing or by e-mail) of its decision on whether or not to admit him/her/it to membership; and if the decision was to refuse admission, the board shall return to the applicant the remittance lodged by them under clause 14.

### **Membership subscription**

17. Members shall be required to pay an annual membership subscription; and membership subscription rates (including corporate membership subscription rates) will be determined by the members at each AGM.
  - 17.1. Lifetime subscriptions shall be available at a sum of not less than ten times the equivalent amount of an annual membership in any given financial year.
  - 17.2. If the membership subscription payable by any member remains outstanding more than four months after the date on which it fell due - and providing they have been given at least one written reminder - the board may, by resolution to that effect, expel them from membership.
  - 17.3. A person who ceases (for whatever reason) to be a member shall not be entitled to any refund of the membership subscription.

### **Register of members**

18. The board must keep a register of members, setting out:
  - 18.1. for each current member:
    - 18.1.1. his/her/its full name and address; and
    - 18.1.2. the date on which he/she/it was registered as a member of the organisation;
    - 18.1.3. in the case of an individual nominated under clause 12.3 the name of the unincorporated association which nominated him/her for membership;
  - 18.2. for each former member - for at least six years from the date on he/she/it ceased to be a member:
    - 18.2.1. his/her/its name; and
    - 18.2.2. the date on which he/she/it ceased to be a member.
19. The board must ensure that the register of members is updated within 28 days of any change:
  - 19.1. which arises from a resolution of the board or a resolution passed by the members of the organisation; or
  - 19.2. which is notified to the organisation.

20. If a member or charity trustee of the organisation requests a copy of the register of members, the board must ensure that a copy is supplied to him/her/it within 28 days, providing the request is reasonable; if the request is made by a member (rather than a charity trustee), the board may provide a copy which has the addresses blanked out.

#### **Withdrawal from membership**

21. Any person or body who/which wants to withdraw from membership must submit a notice of withdrawal to the organisation (either in writing or by email):
- 21.1. He/she/it will cease to be a member as from the time when the notice is received by the organisation.
- 21.2. An unincorporated association which has nominated an individual for membership may withdraw its nomination at any time by written notice to the organisation to that effect, signed by an appropriate office bearer of that association; on receipt of that notice by the organisation, the individual in question shall automatically cease to be a member of the organisation.

#### **Transfer of membership**

22. Membership of the organisation may not be transferred by a member.

#### **Re-registration of members**

23. The board may, at any time, issue notices to the members requiring them to confirm that they wish to remain as members of the organisation and allowing them a period of 28 days (running from the date of issue of the notice) to provide that confirmation to the board.
24. If a member fails to provide confirmation to the board (in writing or by e-mail) that he/she/it wishes to remain as a member of the organisation before the expiry of the 28-day period referred to in clause 23, the board may expel him/her/it from membership.
25. A notice under clause 23 will not be valid unless it refers specifically to the consequences (under clause 24) of failing to provide confirmation within the 28-day period.

#### **Expulsion from membership**

26. Any person/corporate body may be expelled from membership by way of a resolution passed by not less than two thirds of those present and voting at a members' meeting, providing the following procedures have been observed:
- 26.1. at least 21 days' notice of the intention to propose the resolution must be given to the member concerned, specifying the grounds for the proposed expulsion;
- 26.2. the member concerned will be entitled to be heard on the resolution at the members' meeting at which the resolution is proposed;

- 26.3. in accordance with clause 17.2 and member who fails to pay their annual membership subscription within four months of the start of the financial year may be expelled from membership.

### **Termination of membership**

27. Membership of the organisation will terminate on death or (in the case of a corporate body) on the liquidation, receivership, winding-up or dissolution of that body or (in the case of an individual admitted to membership on the basis of nomination by an unincorporated body) if the unincorporated body is dissolved.

### **DECISION-MAKING BY THE MEMBERS**

#### **Members' meetings**

28. The board must arrange a meeting of members (an annual general meeting or "AGM") in each calendar year.
29. The gap between one AGM and the next must not be longer than 15 months.
30. Notwithstanding clause 28, an AGM does not need to be held during the calendar year in which the organisation is formed; but the first AGM must still be held within 15 months of the date on which the organisation is formed.
31. The business of each AGM must include:-
- 31.1. a report by the President or Chair on the activities of the organisation;
  - 31.2. consideration of the annual accounts of the organisation;
  - 31.3. the election/re-election of charity trustees, as referred to in clauses 73 to 81.
32. The board may arrange a special members' meeting at any time.

#### **Power to request the board to arrange a special members' meeting**

33. The board must arrange a special members' meeting if they are requested to do so by a notice (in writing or by email) by members who amount to 5% or more of the total membership of the organisation at the time, providing:
- 33.1. the notice states the purposes for which the meeting is to be held; and
  - 33.2. those purposes are not inconsistent with the terms of this constitution, the Charities and Trustee (Investment) Scotland Act 2005 or any other statutory provision.
34. A notice under clause 33 may take the form of:
- 34.1. two or more documents in the same terms, each signed by one or more members; and/or
  - 34.2. a number of emails, each issued by a member;
- and the board will be taken to have received the notice on the date on which they receive sufficient documents and/or emails to equal or exceed the 5% threshold referred to in clause 33.

35. If the board receive a notice under clause 33, the date for the meeting which they arrange in accordance with the notice must not be later than 28 days from the date on which they received the notice.

### **Notice of members' meetings**

36. At least 14 clear days' notice must be given of any AGM or any special members' meeting.
37. The notice calling a members' meeting must specify in general terms what business is to be dealt with at the meeting; and
- 37.1. in the case of a resolution to alter the constitution, must set out the exact terms of the proposed alteration(s); or
- 37.2. in the case of any other resolution falling within clause 56 (requirement for two-thirds majority) must set out the exact terms of the resolution.
38. The reference to "clear days" in clause 36 shall be taken to mean that, in calculating the period of notice,
- 38.1. the day after the notices are posted (or sent by e-mail) should be excluded; and
- 38.2. the day of the meeting itself should also be excluded.
39. Notice of every members' meeting must be given to all the members of the organisation, and to all the charity trustees; but the accidental omission to give notice to one or more members will not invalidate the proceedings at the meeting.
40. Any notice which requires to be given to a member under this constitution must be: -
- 40.1. sent by post to the member, at the address last notified by him/her/it to the organisation; or
- 40.2. sent by e-mail to the member, at the e-mail address last notified by him/her/it to the organisation.
41. If members and charity trustees are to be permitted to participate in a members' meeting by way of audio and/or audio-visual link(s) (see clause 44), the notice (or notes accompanying the notice) must:
- 41.1. set out details of how to connect and participate via that link or links; and
- 41.2. (particularly for the benefit of those members who may have difficulties in using a computer or laptop for this purpose) draw members' attention to the following options:
- 41.2.1. participating in the meeting via an audio link accessed by phone, using dial-in details (if that forms part of the arrangements);
- 41.2.2. (where attendance in person is to be permitted, either on an open basis or with a restriction on the total number who will be permitted to attend) attending and voting in person at the meeting;

- 41.2.3. (where clause 42 applies) submitting questions and/or comments in advance of the meeting.
42. Where a members' meeting is to involve participation solely via audio and/or audio-visual link(s), the notice (or notes accompanying the notice) must include a statement inviting members to submit questions and/or comments in advance of the meeting, which (subject to clause 43) the chairperson of the meeting will be expected to read out, and address, in the course of the meeting.
43. Where clause 42 applies, the chairperson of a members' meeting will not require to read out or address any questions or comments submitted by members in advance of the meeting if and to the extent that the questions or comments are of an unreasonable length (individually or taken together), or contain material which is defamatory, racist or otherwise offensive.

#### **Procedure at members' meetings**

44. The board may if they consider appropriate (and must, if this is required under clause 45) make arrangements for members and charity trustees to participate in members' meetings by way of audio and/or audio-visual link(s) which allow them to hear and contribute to discussions at the meeting, providing:
- 44.1. the means by which members and charity trustees can participate via that link or links are not subject to technical complexities, significant costs or other factors which are likely to represent - for all or a significant proportion of the membership - a barrier to participation;
- 44.2. the notice calling the meeting (or notes accompanying the notice) contains the information required under clause 41; and
- 44.3. the manner in which the meeting is conducted ensures, so far as reasonably possible, that those members and charity trustees who participate via an audio or audio-visual link are not disadvantaged with regard to their ability to contribute to discussions at the meeting, as compared with those members and charity trustees (if any) who are attending in person (and vice versa).
45. If restrictions arising from public health legislation or guidance are likely to mean that attendance in person at a proposed members' meeting would not be possible or advisable for all or a significant proportion of the membership, the board must make arrangements for members and charity trustees to participate in that members' meeting by way of audio and/or audio-visual link(s) which allow them to hear and contribute to discussions at the meeting; and on the basis that the requirements set out in clauses 44.1 to 44.3 will apply.
46. A members' meeting may involve two or more members or charity trustees participating via attendance in person while other members and/or charity trustees participate via audio and/or audio-visual links; or it may involve participation solely via audio and/or audio-visual links.
47. No valid decisions can be taken at any members' meeting unless a quorum is present.

48. The quorum for a members' meeting is 12 members, present in person or (in the case of members which are corporate bodies) present via their authorised representatives.
49. An individual participating in a members' meeting via an audio or audio-visual link which allows them to hear and contribute to discussions at the meeting will be deemed to be present in person (or, if they are not a member or the authorised representative of a member which is a corporate body), will be deemed to be in attendance) at the meeting.
50. If a quorum is not present within 15 minutes after the time at which a members' meeting was due to start - or if a quorum ceases to be present during a members' meeting - the meeting cannot proceed; and fresh notices of meeting will require to be sent out, to deal with the business (or remaining business) which was intended to be conducted.
51. The President or Chair of the organisation should act as chairperson of each members' meeting.
52. If the President or Chair of the organisation is not present within 15 minutes after the time at which the meeting was due to start (or is not willing to act as chairperson), the charity trustees present at the meeting must elect (from among themselves) the person who will act as chairperson of that meeting.

#### **Voting at members' meetings**

53. Every individual member has one vote, which must be given personally or (in the case of a member which is a corporate body) given via its authorised representative at the meeting.
54. A member which is a corporate body shall be entitled to authorise an individual to attend and vote a members' meetings; he/she will then be entitled to exercise the same powers on behalf of the body which he/she represents as that body could have exercised if it had been an individual member of the organisation.
55. All decisions at members' meetings will be made by majority vote - with the exception of the types of resolution listed in clause 56.
56. The following resolutions will be valid only if passed by not less than two thirds of those voting on the resolution at a members' meeting (or if passed by way of a written resolution under clause 63):
  - 56.1. a resolution amending the constitution;
  - 56.2. a resolution expelling a person from membership under clause 26;
  - 56.3. a resolution removing a person from office as a charity trustee under clause 82.9;
  - 56.4. a resolution directing the board to take any particular step (or directing the board not to take any particular step) under clause 93;

- 56.5. a resolution approving the amalgamation of the organisation with another SCIO (or approving the constitution of the new SCIO to be constituted as the successor pursuant to that amalgamation);
- 56.6. a resolution to the effect that all of the organisation's property, rights and liabilities should be transferred to another SCIO (or agreeing to the transfer from another SCIO of all of its property, rights and liabilities);
- 56.7. a resolution for the winding up or dissolution of the organisation.
57. If there is an equal number of votes for and against any resolution, the chairperson of the meeting will be entitled to a second (casting) vote.
58. A resolution put to the vote at a members' meeting will be decided on a show of hands - unless the chairperson (or at least two other individuals present at the meeting and entitled to vote) ask for a secret ballot.
59. Where members are participating in a meeting via an audio or audio-visual link, they may cast their votes on any resolution orally, or by way of some form of visual indication, or by use of a voting button or similar, or by way of a message sent electronically - and providing the board have no reasonable grounds for suspicion as regards authenticity, any such action shall be deemed to be a vote cast personally via a show of hands.
60. The chairperson will decide how any secret ballot is to be conducted, and he/she will declare the result of the ballot at the meeting.
61. Where members are participating in a meeting via audio and/or audio-visual links, the chairperson's directions regarding how a secret ballot is to be conducted may allow those members to cast their votes on the secret ballot via any or all of the methods referred to in clause 59, providing reasonable steps are taken to preserve anonymity (while at the same time, addressing any risk of irregularities in the process).

#### **Technical objections to remote participation in members' meetings**

62. This constitution imposes certain requirements regarding the use of audio and/or audio-visual links as a means of participation and voting at members' meetings; providing the arrangements made by the board in relation to a given members' meeting (and the manner in which the meeting is conducted) are consistent with those requirements:
  - 62.1. a member cannot insist on participating in the members' meeting, or voting at the members' meeting, by any particular means;
  - 62.2. the members' meeting need not be held in any particular place;
  - 62.3. the members' meeting may be held without any particular number of those participating in the meeting being present in person at the same place (but, notwithstanding that, the quorum requirements - taking account of those participating via audio and/or audio-visual links - must still be met);

- 62.4. the members' meeting may be held by any means which permits those participating in the meeting to hear and contribute to discussions at the meeting;
- 62.5. a member will be able to exercise the right to vote at the members' meeting (including where a secret ballot is to be held) by such means as is determined by the chairperson of the meeting (consistent with the arrangements made by the board) and which permits that member's vote to be taken into account in determining whether or not a resolution is passed.

### **Written resolutions by members**

- 63. A resolution agreed to in writing (or by e-mail) by all the members will be as valid as if it had been passed at a members' meeting; the date of the resolution will be taken to be the date on which the last member agreed to it.

### **Minutes**

- 64. The board must ensure that proper minutes are kept in relation to all members' meetings.
- 65. Minutes of members' meetings must include the names of those present; and should be signed by the chairperson and the secretary of the meeting.
- 66. The records of resolutions kept under clause 63 must include confirmation that all members agreed to the resolution; and should be signed by the Chair of the organisation.
- 67. The board shall make available copies of the minutes and records of resolutions referred to in clause 63 to any member of the public requesting them; but on the basis that the board may exclude confidential material to the extent permitted under clause 132

## **BOARD**

### **Number of charity trustees**

- 68. The maximum number of charity trustees is 12.
- 69. The minimum number of charity trustees is 4.

### **Eligibility**

- 70. A person will not be eligible for election or appointment to the board under clauses 73 to 81 unless he/she is a member of the organisation or has been nominated for election/appointment to the board by a member which is a corporate body.
- 71. A person will not be eligible for election or appointment to the board if he/she is: -
  - 71.1. disqualified from being a charity trustee under the Charities and Trustee Investment (Scotland) Act 2005; or
  - 71.2. an employee of the organisation.

### **Initial charity trustees**

72. The individuals who signed the charity trustee declaration forms which accompanied the application for incorporation of the organisation shall be deemed to have been appointed by the members as charity trustees with effect from the date of incorporation of the organisation.

### **Election, retirement, re-election**

73. At each AGM, the members may elect any member (unless he/she is debarred from membership under clause 71) to be a charity trustee to serve for a term of office that expires at the AGM held in the third year following the AGM at which they were elected.
74. The board may at any time appoint any member (subject to clause 75 and unless he/she is debarred from membership under clause 71) to be a charity trustee.
75. A member which is a corporate body may (subject to clause 76) nominate any individual for election/appointment to the board; he/she will then be deemed to be a member of the organisation for the purposes of clauses 73 and 74.
76. No more than one individual nominated under clause 75 by each corporate member may serve as a charity trustee at any given time.
77. At each AGM:
- 77.1. any charity trustees appointed under clause 74 during the period since the preceding AGM shall retire from office;
- 77.2. any charity trustee whose term of office is due to expire at that AGM in accordance with clause 73 shall automatically retire from office at that AGM.
78. Subject to clause 79:
- 78.1. a charity trustee who retires from office under clause 77.1 shall be eligible for election.
- 78.2. a charity trustee who retires from office under clause 77.2 shall be eligible for re-election.
79. A person may stand for election (or re-election) as a charity trustee only if:
- 79.1. he/she is nominated for election by the charity trustees and has confirmed his/her willingness to stand for election (or re-election) as a charity trustee; or
- 79.2. he/she is nominated for election as a charity trustee by not fewer than two members and has confirmed his/her willingness to stand for election (or re-election) as a charity trustee.
80. A person nominated for election as a charity trustee in accordance with clause 79 will be deemed to have been elected/re-elected without the need for any election process to be held at the AGM unless the number of people so nominated exceeds the number of vacancies available for election/re-election of charity trustees, in

which case, an election shall be held at the AGM to determine which of the people nominated shall be elected/re-elected as charity trustees.

81. A charity trustee retiring at an AGM will be deemed to have been elected/re-elected unless:
- 81.1. he/she advises the board prior to the conclusion of the AGM that he/she does not wish to be elected/re-elected as a charity trustee; or
  - 81.2. an election process was held at the AGM and he/she was not among those elected/re-elected through that process.

### **Termination of office**

82. A charity trustee will automatically cease to hold office if:
- 82.1. he/she becomes disqualified from being a charity trustee under the Charities and Trustee Investment (Scotland) Act 2005;
  - 82.2. he/she becomes incapable for medical reasons of carrying out his/her duties as a charity trustee - but only if that has continued (or is expected to continue) for a period of more than six months;
  - 82.3. he/she ceases to be a member of the organisation or (if he/she was nominated by a corporate body) the corporate body which nominated him/her ceases to be a member of the organisation.
  - 82.4. he/she becomes an employee of the organisation;
  - 82.5. he/she gives the organisation a notice of resignation (either in writing or by email);
  - 82.6. he/she is absent (without good reason, in the opinion of the board) from more than three consecutive meetings of the board - but only if the board resolves to remove him/her from office;
  - 82.7. he/she is removed from office by resolution of the board on the grounds that he/she is considered to have committed a material breach of the code of conduct for charity trustees (as referred to in clause 103);
  - 82.8. he/she is removed from office by resolution of the board on the grounds that he/she is considered to have been in serious or persistent breach of his/her duties under section 66(1) or (2) of the Charities and Trustee Investment (Scotland) Act 2005; or
  - 82.9. he/she is removed from office by a resolution of the members passed at a members' meeting.
83. A resolution under clause 82.7, 82.8 or 82.9 shall be valid only if:
- 83.1. the charity trustee who is the subject of the resolution is given reasonable prior written notice of the grounds upon which the resolution for his/her removal is to be proposed;

- 83.2. the charity trustee concerned is given the opportunity to address the meeting at which the resolution is proposed, prior to the resolution being put to the vote; and
- 83.3. (in the case of a resolution under clause 82.7 or 82.8) at least two thirds (to the nearest round number) of the charity trustees then in office vote in favour of the resolution.

#### **Register of charity trustees**

- 84. The board must keep a register of charity trustees, setting out:
  - 84.1. for each current charity trustee:
    - 84.1.1. his/her full name and address;
    - 84.1.2. the date on which he/she was appointed as a charity trustee; and
    - 84.1.3. the name of the corporate member which nominated each charity trustee (if applicable) any office held by him/her in the organisation
    - 84.1.4. any office held by him/her in the organisation.
  - 84.2. for each former charity trustee - for at least 6 years from the date on which he/she ceased to be a charity trustee:
    - 84.2.1. the name of the charity trustee;
    - 84.2.2. any office held by him/her in the organisation; and
    - 84.2.3. the date on which he/she ceased to be a charity trustee.
- 85. The board must ensure that the register of charity trustees is updated within 28 days of any change:
  - 85.1. which arises from a resolution of the board or a resolution passed by the members of the organisation; or
  - 85.2. which is notified to the organisation.
- 86. If any person requests a copy of the register of charity trustees, the board must ensure that a copy is supplied to him/her within 28 days, providing the request is reasonable; if the request is made by a person who is not a charity trustee of the organisation, the board may provide a copy which has the addresses blanked out - if the SCIO is satisfied that including that information is likely to jeopardise the safety or security of any person or premises.

#### **Office-bearers**

- 87. The charity trustees must elect:
  - 87.1. a Chair of Trustees (the 'Chair'), who must be a charity trustee.
  - 87.2. a Secretary, who may or may not be a charity trustee; and
  - 87.3. a Treasurer, who may or may not be a charity trustee.

88. In addition to the office-bearers required under clause 87, the charity trustees may elect a President of the Society and such further office-bearers they consider appropriate (each of whom may or may not be a charity trustee).
89. All of the office-bearers will cease to hold that office at the conclusion of each AGM but may then be re-elected/re-appointed under clause 87 or 88.
90. A person elected or appointed to any office will automatically cease to hold that office:
  - 90.1. if he/she ceases to be a charity trustee; or
  - 90.2. if he/she gives to the organisation a notice of resignation from that office, signed by him/her.

#### **Powers of board**

91. Except where this constitution states otherwise:
  - 91.1. the organisation (and its assets and operations) will be managed by the board; and
  - 91.2. the board may exercise all the powers of the organisation.
92. A meeting of the board at which a quorum is present may exercise all powers exercisable by the board.
93. The members may, by way of a resolution passed in compliance with clause 56 (requirement for two-thirds majority), direct the board to take any particular step or direct the board not to take any particular step; and the board shall give effect to any such direction accordingly.

#### **Charity trustees - general duties**

94. Each of the charity trustees has a duty, in exercising functions as a charity trustee, to act in the interests of the organisation; and, in particular, must:
  - 94.1. seek, in good faith, to ensure that the organisation acts in a manner which is in accordance with its purposes;
  - 94.2. act with the care and diligence which it is reasonable to expect of a person who is managing the affairs of another person;
  - 94.3. in circumstances giving rise to the possibility of a conflict of interest between the organisation and any other party:
    - 94.3.1. put the interests of the organisation before that of the other party;
    - 94.3.2. where any other duty prevents him/her from doing so, disclose the conflicting interest to the organisation and refrain from participating in any deliberation or decision of the other charity trustees with regard to the matter in question;

- 94.4. ensure that the organisation complies with any direction, requirement, notice or duty imposed under or by virtue of the Charities and Trustee Investment (Scotland) Act 2005.
- 95. In addition to the duties outlined in clause 94, all of the charity trustees must take such steps as are reasonably practicable for the purpose of ensuring:
  - 95.1. that any breach of any of those duties by a charity trustee is corrected by the charity trustee concerned and not repeated; and
  - 95.2. that any trustee who has been in serious and persistent breach of those duties is removed as a trustee.

#### **Conflicts of interest involving charity trustees – general**

- 96. The board must use every effort to ensure that conflicts of interest involving charity trustees (including those which relate to individuals or bodies connected with charity trustees) are identified at the earliest opportunity and appropriately managed; the following provisions of this constitution are of particular relevance:
  - 96.1. clauses 97 and 100 require charity trustees to declare any personal interest which they may have in any transaction or other arrangement with the organisation;
  - 96.2. clause 121 prohibits a charity trustee with a personal interest in a proposed arrangement from voting on the question of whether the organisation should enter into that arrangement;
  - 96.3. clause 99 (reflecting similar provisions contained in the Charities and Trustee Investment (Scotland) Act 2005) sets out restrictions and conditions for any arrangement under which remuneration would be paid to a charity trustee (or where the charity trustee might benefit from remuneration paid to a connected party).
- 97. In addition to complying with the provisions referred to in clause 96:
  - 97.1. the board must maintain a register of charity trustees' interests;
  - 97.2. the chairperson of each board meeting must invite declarations of interest, shortly after the start of the meeting;
  - 97.3. the minutes of each board meeting must record any conflicts of interest which have been declared at the meeting and must set out in detail how any such conflicts of interest have been managed.

#### **Remuneration and expenses**

- 98. No charity trustee may serve as an employee (full time or part time) of the organisation; and no charity trustee may be given any remuneration by the organisation for carrying out their duties as a charity trustee.
- 99. Where a charity trustee provides services to the organisation or might benefit from any remuneration paid to a connected party for such services:

- 99.1. the maximum amount of the remuneration must be specified in a written agreement and must be reasonable;
  - 99.2. the board must be satisfied that it would be in the interests of the organisation to enter into the arrangement (taking account of that maximum amount); and
  - 99.3. less than half of the charity trustees must be receiving remuneration from the organisation (or benefit from remuneration of that nature).
100. Provided he/she has declared his/her interest - and has not voted on the question of whether or not the organisation should enter into the arrangement - a charity trustee will not be debarred from entering into an arrangement with the organisation in which he/she has a personal interest (where that is not prohibited under clause 98 or 99); and (subject to clause 99 and to the provisions relating to remuneration for services contained in the Charities and Trustee Investment (Scotland) Act 2005), he/she may retain any personal benefit which arises from that arrangement.
101. The organisation may also enter into an arrangement with a member who is not a charity trustee (or with a person or body connected with a member who is not a charity trustee) under which that member (or the connected person or body) receives payment for goods or services provided by them to the organisation, but only if:
- 101.1. the terms and conditions (including the amount of the payment(s)) are at least as good (from the organisation's point of view) as those which would be expected if the goods or services had been sourced on the open market; and
  - 101.2. the board are satisfied, after careful consideration, that the arrangement is in the best interests of the organisation;
- and the same principles will apply in relation to any arrangement under which a member (or a person or body connected with a member) lets premises to the organisation or makes a loan to the organisation.
102. The charity trustees may be paid all travelling and other expenses reasonably incurred by them in connection with carrying out their duties; this may include expenses relating to their attendance at meetings.

**Code of conduct for charity trustees**

- 103. Each of the charity trustees shall comply with the code of conduct (incorporating detailed rules on conflict of interest) prescribed by the board from time to time.
- 104. The code of conduct referred to in clause 103 shall be supplemental to the provisions relating to the conduct of charity trustees contained in this constitution and the duties imposed on charity trustees under the Charities and Trustee Investment (Scotland) Act 2005; and all relevant provisions of this constitution shall be interpreted and applied in accordance with the provisions of the code of conduct in force from time to time.

## **DECISION-MAKING BY THE CHARITY TRUSTEES**

### **Notice of board meetings**

105. Any charity trustee may call a meeting of the board or ask the secretary to call a meeting of the board.
106. At least 7 days' notice must be given of each board meeting, unless (in the opinion of the person calling the meeting) there is a degree of urgency which makes that inappropriate.
107. If charity trustees are to be permitted to participate in a board meeting by way of audio and/or audio-visual link(s), the charity trustees must, in advance of the meeting, be provided with details of how to connect and participate via that link or links; and (particularly for the benefit of those charity trustees who may have difficulties in using a computer or laptop for this purpose) the charity trustees' attention should be drawn to the following options:
  - 107.1. participating in the meeting via an audio link accessed by phone, using dial-in details (if that forms part of the arrangements);
  - 107.2. (where attendance in person is to be permitted, either on an open basis or subject to a restriction on the total number who will be permitted to attend) the ability to attend the meeting in person.

### **Procedure at board meetings**

108. No valid decisions can be taken at a board meeting unless a quorum is present; the quorum for board meetings is 4 charity trustees, present in person.
109. An individual participating in a board meeting via an audio or audio-visual link which allows them to hear and contribute to discussions at the meeting will be deemed to be present in person (or, if they are not a charity trustee, will be deemed to be in attendance) at the meeting.
110. If at any time the number of charity trustees in office falls below the number stated as the quorum in clause 108, the remaining charity trustee(s) will have power to fill the vacancies or call a members' meeting - but will not be able to take any other valid decisions.
111. The Chair of the organisation should act as chairperson of each board meeting.
112. If the Chair is not present within 15 minutes after the time at which the meeting was due to start (or is not willing to act as chairperson), the charity trustees present at the meeting must elect (from among themselves) the person who will act as chairperson of that meeting.
113. Every charity trustee has one vote, which must be given personally (subject to clause 119).
114. All decisions at board meetings will be made by majority vote.

115. If there are an equal number of votes for and against any resolution, the chairperson of the meeting will be entitled to a second (casting) vote.
116. The board may if they consider appropriate (and must, if this is required under clause 117), allow charity trustees to participate in board meetings by way of an audio and/or audio-visual link or links which allow them to hear and contribute to discussions at the meeting, providing:
  - 116.1. the means by which charity trustees can participate via that link or links are not subject to technical complexities, significant costs or other factors which are likely to represent - for all, or a significant proportion, of the charity trustees - a barrier to participation; and
  - 116.2. the manner in which the meeting is conducted ensures, so far as reasonably possible, that those charity trustees who participate via an audio or audio-visual link are not disadvantaged with regard to their ability to contribute to discussions at the meeting, as compared with those charity trustees (if any) who are attending in person (and vice versa).
117. If restrictions arising from public health legislation or guidance are likely to mean that attendance in person at a proposed board meeting would not be possible or advisable for one or more of the charity trustees, the board must make arrangements for charity trustees to participate in that board meeting by way of audio and/or audio-visual link(s); and on the basis that:
  - 117.1. the requirements set out in clause 116 will apply; and
  - 117.2. the board must use all reasonable endeavours to ensure that all charity trustees have access to one or more means by which they may hear and contribute to discussions at the meeting.
118. A board meeting may involve two or more charity trustees participating via attendance in person while other charity trustees participate via audio and/or audio-visual links; or it may involve participation solely via audio and/or audio-visual links.
119. Where a charity trustee or charity trustees are participating in a board meeting via an audio or audio-visual link, they may cast their vote on any resolution orally, or by way of some form of visual indication, or by use of a voting button or similar, or by way of a message sent electronically.
120. The board may, at its discretion, allow any person to attend and speak at a board meeting notwithstanding that he/she is not a charity trustee - but on the basis that he/she must not participate in decision-making.
121. A charity trustee must not vote at a board meeting (or at a meeting of a sub-committee) on any resolution which relates to a matter in which he/she has a personal interest or duty which conflicts (or may conflict) with the interests of the organisation; he/she must withdraw from the meeting while an item of that nature is being dealt with.
122. For the purposes of clause 121:

- 122.1. an interest held by an individual who is “connected” with the charity trustee under section 68(2) of the Charities and Trustee Investment (Scotland) Act 2005 (husband/wife, partner, child, parent, brother/sister etc) shall be deemed to be held by that charity trustee;
- 122.2. a charity trustee will (subject to clause 123) be deemed to have a personal interest in relation to a particular matter if a body in relation to which he/she is an employee, director, member of the management committee, officer or elected representative has an interest in that matter.
123. Where a subsidiary of the organisation has an interest in a particular matter which is to be considered by the board, a charity trustee who is also a director of that subsidiary will not be debarred from voting on that matter (unless they have a different personal interest in that matter, unrelated to their position as a director of that subsidiary).

#### **Technical objections to remote participation in board meetings**

124. The principles set out in clause 62 (technical objections to remote participation) shall apply in relation to remote participation and voting at board meetings, as if each reference in that clause to a member were a reference to a charity trustee and each reference in that clause to a members' meeting were a reference to a board meeting.

#### **Board resolutions agreed in writing or by email**

125. A resolution agreed to in writing (or by email) by a majority of the charity trustees then in office shall (subject to clauses 126 and 127) be as valid as if duly passed at a board meeting.
126. A resolution under clause 125 shall not be valid unless a copy of the resolution was circulated to all of the charity trustees, along with a cut-off time (which must be reasonable in the circumstances) for notifications under clause 127.
127. If a resolution is circulated to the charity trustees under clause 126, any one or more charity trustees may, following receipt of a copy of the resolution, notify the secretary that they consider that a board meeting should be held to discuss the matter which is the subject of the resolution; and if any such notification is received by the secretary prior to the cut-off time:
- 127.1. the secretary must convene a board meeting accordingly, and on the basis that it will take place as soon as reasonably possible;
- 127.2. the resolution cannot be treated as valid under clause 126 unless and until that board meeting has taken place;
- 127.3. the board may (if they consider appropriate, on the basis of the discussions at the meeting) resolve at that board meeting that the resolution should be treated as invalid, notwithstanding that it had previously been agreed to in writing (or by email) by a majority of the charity trustees then in office.

## **Minutes**

128. The board must ensure that proper minutes are kept in relation to all board meetings and meetings of sub-committees; and that a proper record is kept of all resolutions agreed to (in writing or by email) by the charity trustees under clause 126.
129. The minutes to be kept under clause 128 must include the names of those present; and should be signed by the chairperson and secretary of the meeting.
130. The records of resolutions kept under clause 128 must include the names of those charity trustees who agreed to the resolution (as well as the names of any charity trustees who stated that they disagreed with the resolution); and should be signed by the Chair of the organisation.
131. The board shall (subject to clause 132) make available copies of the minutes referred to in clause 128 to any member of the public requesting them.
132. The board may exclude from any copy minutes made available to a member of the public under clause 131 any material which the board considers ought properly to be kept confidential - on the grounds that allowing access to such material could cause significant prejudice to the interests of the organisation or on the basis that the material contains reference to employee or other matters which it would be inappropriate to divulge.

## **ADMINISTRATION**

### **Delegation to sub-committees**

133. The board may delegate any of their powers to sub-committees; a sub-committee must include at least one charity trustee, but other members of a sub-committee need not be charity trustees.
134. The board may also delegate to the President or Chair of the organisation (or the holder of any other post) such of their powers as they may consider appropriate.
135. When delegating powers under clause 133 or 134, the board must set out appropriate conditions (which must include an obligation to report regularly to the board).
136. Any delegation of powers under clause 133 or 134 may be revoked or altered by the board at any time.
137. The rules of procedure for each sub-committee, and the provisions relating to membership of each sub-committee, shall be set by the board.

### **Operation of accounts**

138. The board should ensure that the systems of financial control adopted by the organisation in relation to the operation of the organisation's bank accounts (including online banking) reflect the recommendations made from time to time by the organisation's auditors (or independent examiners) or other external accountants

## **Accounting records and annual accounts**

139. The board must ensure that proper accounting records are kept, in accordance with all applicable statutory requirements.
140. The board must prepare annual accounts, complying with all relevant statutory requirements and:
  - 140.1. if an audit is required under any statutory provisions (or if the board consider that an audit would be appropriate for some other reason), the board should ensure that an audit of the accounts is carried out by a qualified auditor; or
  - 140.2. if an audit is not carried out, the board must ensure that an independent examination of the accounts is carried out by a qualified independent examiner.

## **MISCELLANEOUS**

### **Winding-up**

141. If the organisation is to be wound up or dissolved, the winding-up or dissolution process will be carried out in accordance with the procedures set out under the Charities and Trustee Investment (Scotland) Act 2005.
142. Any surplus assets available to the organisation immediately preceding its winding up or dissolution must be used for purposes which are the same as - or which closely resemble - the purposes of the organisation as set out in this constitution; and the named recipient body (or bodies) in the resolution for the winding-up and dissolution of the organisation must also comply with any additional requirements which apply at the time under the regulations which govern the winding up and dissolution of SCIOs.

### **Alterations to the constitution**

143. This constitution may (subject to clause 143) be altered by resolution of the members passed at a members' meeting (subject to achieving the two thirds majority referred to in clause 56) or by way of a written resolution of the members.
144. The Charities and Trustee Investment (Scotland) Act 2005 prohibits taking certain steps (e.g. change of name, an alteration to the purposes, amalgamation, winding-up) without the consent of the Office of the Scottish Charity Regulator (OSCR).

### **Interpretation**

145. References in this constitution to the Charities and Trustee Investment (Scotland) Act 2005 should be taken to include:
  - 145.1. any statutory provision which adds to, modifies or replaces that Act; and
  - 145.2. any statutory instrument issued in pursuance of that Act or in pursuance of any statutory provision falling under clause 145.1 above.
146. In this constitution:

- 146.1. “charity” means a body which is either a “Scottish charity” within the meaning of section 13 of the Charities and Trustee Investment (Scotland) Act 2005 or a “charity” within the meaning of section 1 of the Charities Act 2006, providing (in either case) that its objects are limited to charitable purposes;
- 146.2. “charitable purpose” means a charitable purpose under section 7 of the Charities and Trustee Investment (Scotland) Act 2005 which is also regarded as a charitable purpose in relation to the application of the Taxes Acts.